

# Who moved my cheese?

Landing a successful data-driven transformation



**Travis Lehn**

Sr. Manager – Data & Analytics  
Sargento Foods, Inc.

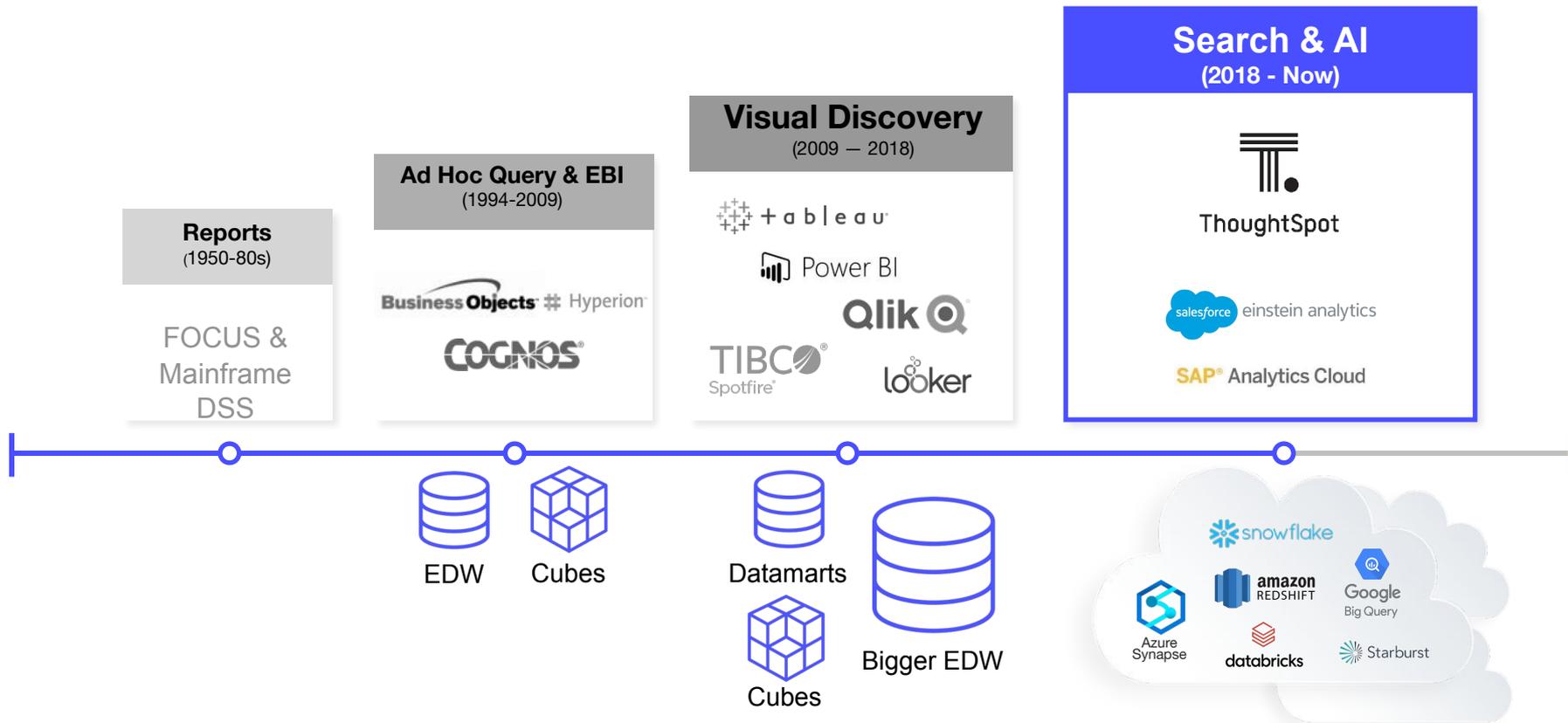


**Cindi Howson**

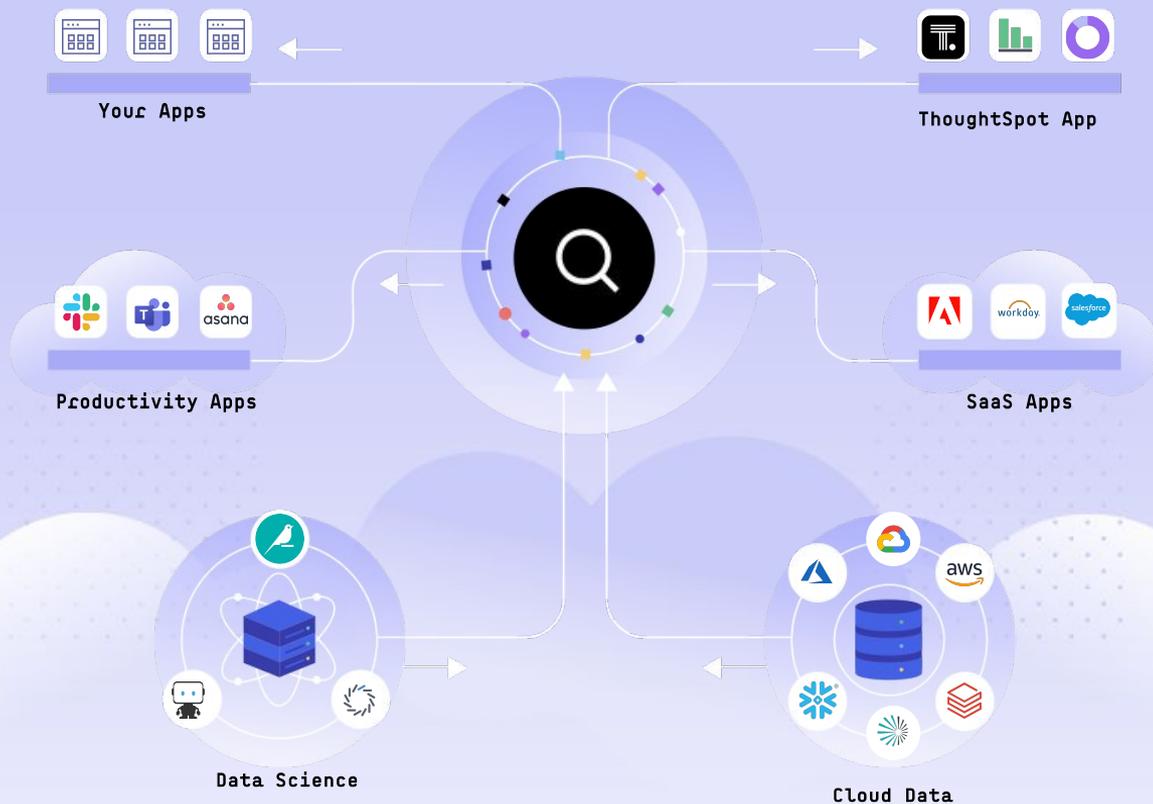
Chief Data Strategy Officer  
ThoughtSpot



# Technical debt amassed over 20 years



# The modern data stack is being fueled by an open cloud ecosystem



## Best-of-Breed

Don't settle for "good enough"

## Interoperable

Integrate with any cloud data source or application

## No lock-in

Plug-and-play based on need and performance

# The Modern Cloud Data and Analytics Portfolio

Augmented Analytics	 ThoughtSpot.   
Data Science	  
Transformation	
Federation & Storage	     
Ingestion	  

# Culture and technology: Heads or tails?

TECHNOLOGY

LAGGARD

Reports and dashboards  
On-premises  
EDW and siloed data marts  
Email

LEADER

Augmented analytics – Search & AI-driven insights  
Cloud  
Data lake, lakehouse, data mesh  
Collaboration via Slack or Teams

CULTURE

Lack of leadership  
Afraid of failure  
Resistance to change; complacency  
Politics and distrust  
Data is hoarded

Transparency and trust  
Innovative  
Collaborative  
Empowered, energized  
Data is democratized

## Disrupt your culture and drive transformation

- Look hard at your own beliefs
- Communicate the why, less how
- Bring in a change agent(s)
- Identify relevance (WIIFM) and align incentives
- Organize for collaboration





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# Session Agenda – “What’s in it for me?”

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## 01 | Sargento Foods, Inc.

Introduction to Sargento Foods, Inc. Who are we?

## 02 | What is the problem we were trying to solve?

Why did we choose ThoughtSpot?

## 03 | “What’s in it for me?”

Empowering change with ThoughtSpot as a Data Leader

## 04 | Questions & Answers

The SARGENTO logo is displayed in a white rounded rectangle. The word "SARGENTO" is written in a black, elegant serif font. Above the letter 'A' and below the letter 'O' are decorative, flowing golden-yellow flourishes. A small registered trademark symbol (®) is located to the right of the word.

SARGENTO®

*“We’re Real Cheese People!”*





## We're Real Cheese People

- Founded in 1953 & Family Owned
- Innovation, Service & Quality Food Products
- Headquartered in Plymouth, WI



## Strong Culture of People, Pride & Progress

- 2000+ people & growing
- Multiple "Top Workplace" Awards
- "Hire great people and treat them like family"



**"To be the most innovative, best-loved real food company"**

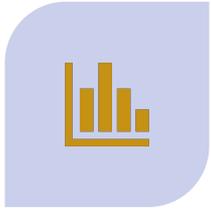
# What is the problem we are trying to solve?

Why we chose ThoughtSpot



# What are we trying to solve?

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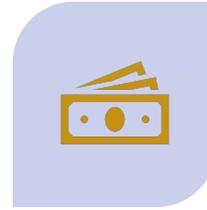
REPORT DEMAND  
EXCEEDS  
RESOURCES



NEED SPEED TO  
INSIGHTS &  
DECISIONS



REDUCING DATA  
ERRORS &  
WRANGLING  
EFFORTS



INCREASING COST  
TO SUPPORT  
REPORTS

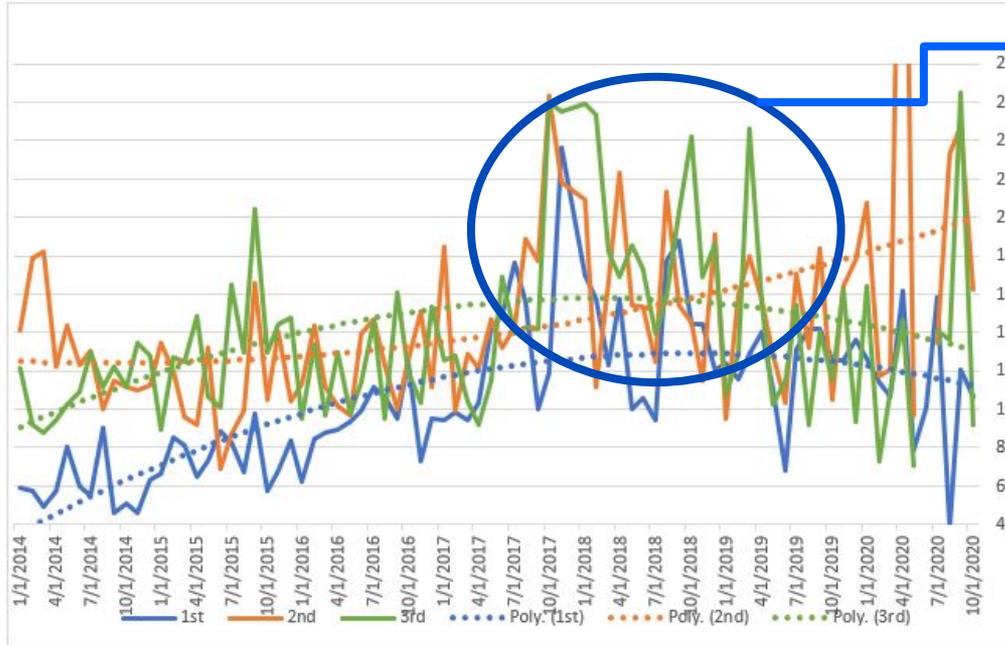


ACCESS TO DATA

## Sargento Organizational Data & Analytics Urgent Needs

# Present day pain point example – Manufacturing analytics

Production line downtime trending up and getting very erratic. Reasons – Volume



Where to start?

## Analytics Pain Points

- Massive amounts of data, not enough time to analyze it
- Manually tracking trend data in Excel
- Drill down into data is challenging
- Collaboration of insights limited

## Common Questions

- How can I bring in more data to support this?
- How does the data explain this situation?
- What decision should we make?

# What the industry trends are telling us

“Before you know where to go, you must first understand where we have been”



# Sargento Enterprise Data & Analytics Platform

- **ThoughtSpot**

- End User Analytics & Insights Tool
  - Find data insights quickly and encourage data curiosity for business users to answer their own business questions

- **Snowflake**

- Enterprise Data Warehouse
  - Store & Query Data that scales with demand usage

- **Matillion**

- Data Integration tool
  - Extract, Load, & Transform (ELT) from multiple source systems to centralized data warehouse

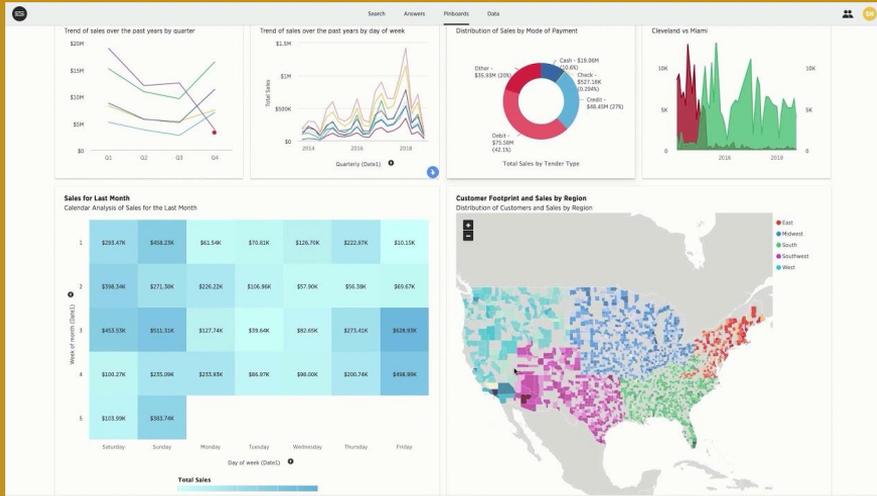


# “What’s in it for me?”

Empowering change with ThoughtSpot as a data leader



# Empowered Organizational Change as a Data Leader



## Empower the ‘Analysts of the Future’

- Challenging the phrase **“We have always done it this way”**
- Become Strategic Business Partners
- Build insights 10x faster on daily decisions

## Encourage Data Curiosity

- Empower business users to answer their own questions
- Learn to speak the same language through Data Literacy
- Improve data fluency through in-product education

## Drive Organizational Growth & Maturities

- Build the Trust and Keep it!
- Encourage more use of AI through SpotIQ to uncover hidden insights
- Enhance data models from multiple sources to answer more sophisticated business questions

# Data foundation enabling change

Business Strategy



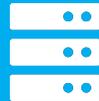
Data-Driven Organization



Culture (leadership)



Business Outcomes



Data



Talent



Technology



Process

# “We Win if you Win” – Value Proposition

Find creative & fun ways to encourage learning and change with ThoughtSpot

- **“Cheese Block”** Newsletter - Admins showcase a cool Answer or LiveBoard each month
- **“Pass me the Cheese”** Lunch & Learn Session – Have others teach how to build insights in ThoughtSpot
- **“Can you find the Cheese?”** Pop Quiz! – Using Microsoft Teams ask a direct question on a data set then user submits answer graph for raffle prize chance
- **“Data Wars”** Comic Book – Promoting Data Strategy Using ThoughtSpot in Story Form
- **“Analytics Garage”** Office Hours – Show up to ask a question and spin a prize wheel



# Our ThoughtSpot Journey



## **Grow our maturities in all areas of the business using ThoughtSpot**

- 50+ Users after 8 months - Goal of 200+ users by end of 2022
- Enable C-Suite, Mid-Management & Analysts to empower usage of ThoughtSpot

## **D&A Team must be integrated into business team meetings**

- Understand how they are using data and provide solutions using ThoughtSpot (Direct Value)

## **Focus on high value/low complexity use cases (Quick Wins)**